Executive Summary

The Consolidated Annual Performance and Evaluation Report (CAPER) details the City's accomplishments relative to established goals and priorities in the Consolidated Plan, as well as the County's HOME projects. The balance of the County's accomplishments will be submitted under separate cover.

The City of Tucson and Pima County are required to develop a five-year Consolidated Plan. This comprehensive plan contains a description of community needs, goals and priorities in the areas of affordable housing, human services, public facilities and other programs designed to improve the quality of life for low and moderate-income residents of the community. Funding for these activities is provided by the U.S. Department of Housing and Urban Development (HUD), the City of Tucson, Pima County and other entities.

During fiscal year 2005, Tucson received the following HUD funds:

CDBG - \$7,456,000 HOME (in a consortium with Pima County) - \$4,665,944 ADDI - \$ 289,180 ESG - \$ 278,808 HOPWA - \$ 402,000

The following chart is a summary of our accomplishments during the 2005 fiscal year:

Activity	Accomplishments	Funds Expended*
Assistance to Homeowners		
New Homeownership Opportunities		
Assistance to Renters		
Assistance to the Homeless		
Assistance to Persons with Special Needs		
Agency Facilities		
Neighborhood Revitalization		
Public Services		

^{*}may include carryforward and match

Financial Summary Place Holder

Geographic Distribution

The following census tracts are considered low-income areas with minority concentration (50% or more minority residents):

2, 3, 8, 9, 10, 11, 12, 13.02, 20, 21, 23, 24, 25.01, 37.01, 38, 42, 43.08, 44.07, 48, 50

The City invests entitlement funds in areas of minority concentration. These funds are broadly distributed because most of the City's entitlement-supported programs are open to incomeligible residents city-wide.

The City allocates funding in several ways, to ensure investment in areas of minority concentration:

- 1. Back to Basics Target Areas: Each year the Mayor and Council select seven neighborhoods, one in each Ward and downtown, as Back to Basics target areas. This program is intended to rotate funding opportunities to all areas of the City. These neighborhoods receive an investment of CDBG and other funds to make improvements based on a neighborhood-driven prioritization process. These target neighborhoods overlay with minority concentration areas.
- 2. Minority Concentration Targets: The majority of the City's entitlement funding is directed to programs that are city-wide. This is intended to provide access to services to a broad spectrum of clients. Clients who are also residents from areas of minority concentration may receive services in an area of minority concentration or at a location where the service is offered outside of an area of minority concentration. In either case, entitlement funds are directed to benefit residents of minority concentration areas.
- 3. Public Facilities: The City funds these projects in areas designated low-income. Many of these projects are also in minority concentration areas. The City makes these investments to upgrade facilities in areas where there is a disproportionate need or a disparity in the facilities available to the surrounding area.

The following chart lists projects located in areas where there is low-income benefit. Projects in areas of minority concentration are indicated by *.

Agency/Neighborhood	Census Tract	Project Type
Oury Recreation Center improvements*	3	Back to Basics
Margolis property acquisition	29.03	Back to Basics
Jacobs Park accessible playground	45.05	Back to Basics
Freedom Park improvements	36	Back to Basics
Las Vistas improvements*	37.01	Back to Basics
Rosemont improvements*	34	Back to Basics
Mayor's Downtown Projects*	2	Back to Basics
City of Tucson - Parks*	13.02	Facilities
Interagency Council (IAC) Fiscal Agent SACAC*	39	Facilities
YWCA of Tucson*	1,2,3,4,10,11, &	Facilities
Portable Practical Education Preparation*	24	Facilities
Tucson Shalom House	26.02	Facilities
Amphi Public Schools Foundation	26.01	Facilities
Catholic Community Services*	13.02	Facilities
COPE Behavioral Services, Inc.	1	Facilities
Comin' Home, Inc.	18	Facilities
Compass Health Care, Inc.	13.01	Facilities
Goodwill Industries of S. Arizona, Inc.*	22	Facilities
Community Food Bank*	21	Facilities
OUR TOWN Family Center	31.01	Facilities
Rose Neighborhood Association*	24	Facilities
Sonoran Art Foundation*	25.01	Facilities
Haven, Inc.	27.01	Facilities
Dunbar Springs-pocket park*	3	Facilities
La Paloma Family Services	26.01	Facilities
Open Inn-Ironhorse Independent Living Center	4	Facilities
Southern AZ Children's Advocacy Center	6	Facilities
Southern AZ Council of Camp Fire, Inc.*	8	Facilities
City of Tucson - Transportation*	13.02	Facilities
El Rio*	13.02	Facilities
Tucson Nursery Schools*	21	Facilities
Midtown Mini Library	31.01	Facilities

1.1 Assessment of Three- to Five-Year Goals and Objectives

In the five-year Consolidated Plan for 2000-2005, the City of Tucson established annual goals and priorities for low-income populations in the area of affordable housing. In the 2005 annual update, specific housing goals were listed for:

- low-income and very low-income existing homeowners –
- low-income homebuyers –
- low-income and very low-income renters –Homeless –
- low-income and very-low-income special needs populations –
- Targeted Neighborhood Reinvestment -

In addition, and on an annual basis, the City sets project-specific goals for the provision of human services and public facility improvements. Public facilities may be neighborhood-based (for community use) or agency-based (funds are provided to a specific service organization).

Targeted assistance in human services programs encompass the needs of:

- the elderly
- the homeless
- youth and families
- the disabled population
- adults who are low-income

The following summary tables describe FY05 activities undertaken by the City to accomplish goals stated in the Five-Year Plan:

Assistance to Existing Homeowners (Priority: High & Medium)

DDIODITY/NEED	A OTIVITY	TADOET	FUNDING	FUNDO	FUNDO	A COCKADI IOLIED
PRIORITY NEED CATEGORY	ACTIVITY NARRATIVE	TARGET GROUP	FUNDING SOURCE	FUNDS COMMITTED*	FUNDS EXPENDED*	ACCOMPLISHED
Emergency Home Repair	Home Repair	Homeowners	CDBG	\$194,000	\$1,211	
Neighborhood Rehabilitation	Home Repair	Homeowners	CDBG	\$200,000	\$38,300	
Neighborhood Revitalization	Home Repair	Homeowners	CDBG	\$134,940	\$134,940	
Home Access Program	Home Adaptations	Disabled Homeowners	CDBG	\$141,800	\$129,416	
Emergency Home Repair	Home Repair	Homeowners	CDBG	\$74,220	\$74,220	
Home Rehabilitation	Home Repair	Homeowners	CDBG	\$53,000	\$53,000	
Home Rehabilitation	Home Rehabilitation	Homeowners	CDBG	\$115,660	\$22,000	
Home Repair	Roof Rehabilitation and Home Maintenance	Homeowners	CDBG	\$132,730	\$131,456	
Emergency Home Repair	Home Repair	Homeowners	CDBG	\$216,870	\$216,870	
Home Rehabilitation	Home Rehabilitation	Homeowners	CDBG	\$89,630	\$89,228	
Home Rehabilitation	Home Rehabilitation	Homeowners	CDBG	\$90,000	\$0	
Home Rehabilitation	Home Rehabilitation	Homeowners	CDBG	\$434,918	\$316,705	
Home Rehabilitation	Home Rehabilitation	Homeowners	CDBG	\$97,851	\$46,970	
Home Rehabilitation	Rehabilitation	Homeowners	CDBG	\$124,000	\$25,000	
Home Rehabilitation	Rehabilitation	Homeowners	CDBG	\$809,084	\$494,369	
Demolition	Demolition of Vacant, Dilapidated and Unsafe Residential Structures	Homeowners	CDBG	\$97,851	\$46,970	
Total				\$3,006,554	\$1,820,655	
Action Plan Goal						

Assistance to New Homeowners (Priority: High & Medium)

PRIORITY NEED	ACTIVITY	TARGET	FUNDING	FUNDS	FUNDS	ACCOMPLISHED
PRIORITI NEED	NARRATIVE	GROUP	SOURCE	COMMITTED*	EXPENDED*	ACCOMPLISHED
Home Purchasing	Downpayment	Families	HOME	\$99,000	\$78,140	
Tiorne i dichasing	assistance	1 diffilles	HOWL	ψ33,000	Ψ70,140	
Home Purchasing	Downpayment	Families	HOME	\$50,000	\$36,700	
	assistance			. ,	. ,	
Home Purchasing	Homeownership	Families	CDBG	\$40,000	\$36,000	
	education and					
	downpayment					
Hama Dunahasias	assistance	Familias	CDDC	#CE 000	# 00 047	
Home Purchasing	Downpayment assistance	Families	CDBG	\$65,000	\$62,217	
Home Purchasing	Downpayment	Families	CDBG	\$115,660	\$88,167	
Tiorne r dichasing	and rehab	1 arrilles	CDBC	ψ113,000	ψου, το τ	
	assistance					
Home Purchasing	Down Payment	Families	CDBG	\$12,000	\$10,800	
	Assistance and				·	
	Financial Literacy					
	assistance					
Home Purchasing	Below Market	Families	CDBG	\$482,309	\$121,625	
	Interest Rate					
	(BMIR) Loan Program					
Home Purchasing	New construction	Families	HOME	\$40,000	\$0	
Tromo r drondomg	Trow concuracion	1 diffillio	HOME	Ψ10,000	ΨΟ	
Home Purchasing	New construction	Families	HOME	\$30,000	\$0	
Home Purchasing	New construction	Families	HOME	\$34,000	\$0	
Home Fulchasing	New Construction	rannies	HOIVIE	\$34,000	ΦΟ	
Home Purchasing	New construction	Families	HOME	\$52,000	\$0	
Hama Dunahaaina	Nia aanatu.atian	Familias	LIOME	# 00,000	# 07.050	
Home Purchasing	New construction	Families	HOME	\$86,000	\$67,353	
Home Purchasing	Pima County Infill	Families	HOME	\$92,000	\$62,888	
	-				·	
County Infill	New construction	Families	HOME	\$50,000	\$0	
Home Purchasing	Acquisition and	Families	HOME	\$16,100	\$8,585	
i lottle Fulctiasing	rehab	ranniles	HOIVIE	φ10,100	φο,σοσ	
Home Purchasing	Acquisition and	Families	HOME	\$35,000	\$25,624	
	rehab			455,555	Ψ <u></u> Ξ0,0 <u>Σ</u> 1	
Home Purchasing	Acquisition and	Families	HOME	\$22,552	\$22,552	
	rehab			<u>, </u>	, 	
Home Purchasing	New construction	Families	HOME	\$17,600	\$17,600	
Home Purchasing	New construction	Families	HOME	\$50,939	\$50,939	<u> </u>
Home Purchasing	New construction	Families	HOME	\$76,771	\$0	
Home Purchasing	New construction	Families	HOME	\$35,647	\$35,647	
Home Purchasing	New construction	Families	HOME	\$189,912	\$0	

Assistance to New Homeowners continued

PRIORITY NEED	ACTIVITY	TARGET	FUNDING	FUNDS	FUNDS	ACCOMPLISHED
	NARRATIVE	GROUP	SOURCE	COMMITTED*	EXPENDED*	
Home Purchasing	New construction	Families	HOME	\$38,622	\$0	
Home Purchasing	New construction	Families	HOME	\$10,573	\$0	
Home Purchasing	Land Acquisition	Families	HOME	\$73,565	\$0	
Home Purchasing	New construction	Families	HOME	\$0	\$0	
Home Purchasing	New construction	Families	HOME	\$0	\$0	
Home Purchasing	New construction	Families	HOME	\$525,000	\$484,000	
Home Purchasing	New construction	Families	HOME	\$29,529	\$16,168	
Home Purchasing	New construction	Families	HOME	\$49,123	\$43,985	
Home Purchasing	New construction	Families	HOME	\$291,086	\$7,080	
Home Purchasing	New construction	Families	HOME	\$432,936	\$150,481	
Home Purchasing	New construction	Families	HOME	\$843,267	\$843,267	
Home Purchasing	New construction	Families	HOME	\$92,650	\$59	
Total				\$4,080,661	\$2,269,877	

Assistance to Renters (Priority: High)

PRIORITY NEED	ACTIVITY NARRATIVE	TARGET GROUP	FUNDING SOURCE	FUNDS COMMITTED*	FUNDS EXPENDED*	ACCOMPLISHED
New Housing	New Construction	Families	HOME	\$250,000	\$0	
New Housing	New Construction	Families	HOME	\$0	\$0	
New Housing	New Construction	Families	HOME	\$0	\$0	
New Housing	New Construction	Families	HOME	\$425,328	\$425,328	
Housing Rehab	Rehabilitation	Families	HOME	\$166,654	\$166,654	
Housing Acquisition	Acquisition	Families	HOME	\$200,000	\$190,000	
New Housing	New Construction	Families	HOME	\$11,733	\$0	
New Housing	New Construction	Families	HOME	\$2,386,519	\$1,095,753	
New Housing	New Construction	Families	HOME	\$480,000	\$0	
Total				\$3,920,234	\$1,877,735	

Assistance to Homeless (Priority: High)

PRIORITY NEED	ACTIVITY NARRATIVE	TARGET	FUNDING		FUNDS	ACCOMPLISHED
		GROUP	SOURCE	COMMITTED*	EXPENDED*	
Shelter Service	Emergency Shelter	Homeless	ESG	\$9,060	\$9,060	
Shelter Service	Emergency Shelter	Homeless	ESG	\$12,400	\$12,400	
Shelter Service	Emergency Shelter	Homeless	ESG	\$43,000	\$43,000	
Shelter Service	Emergency Shelter	Homeless	CDBG	\$19,500	\$19,500	
Shelter Service	Emergency Shelter	Homeless	CDBG	\$29,880	\$29,880	
Shelter Service	Emergency Shelter	Homeless	CDBG	\$19,500	\$19,500	
Shelter Service	Emergency & Transitional Shelter	Homeless	CDBG	\$29,562	\$29,562	
Shelter Service	Emergency & Transitional Shelter	Homeless	CDBG	\$19,500	\$19,500	
Prevention	Case Management	Homeless families	ESG	\$13,019	\$13,019	
Shelter Service	Transitional Shelter	Homeless youth	CDBG	\$40,000	\$40,000	
Shelter Service	Emergency & Transitional Shelter	Homeless youth	ESG	\$56,730	\$56,730	
Shelter Service	Emergency & Transitional Shelter	Homeless	CDBG	\$9,999	\$9,999	
Shelter Service	Transitional Shelter	Homeless	CDBG	\$47,900	\$47,900	
Shelter Service	Transitional Shelter	Homeless families	CDBG	\$28,300	\$28,300	
Shelter Service	Shelter & Case Management	Homeless youth	CDBG	\$25,000	\$25,000	
Prevention	Case Management	Homeless	CDBG	\$290,000	\$290,000	
Prevention	Case Management	Homeless	ESG	\$45,833	\$45,833	
Prevention	Case Management	Homeless	CDBG	\$61,039	\$61,039	

Assistance to Homeless

continued

ACTIVITY NARRATIVE	TARGET	_	FUNDS	FUNDS	ACCOMPLISHED
	GROUP	SOURCE	COMMITTED*	EXPENDED*	
Outreach and Advocacy	Homeless	CDBG	\$60,120	\$60,120	
Shelter & Case Management	Homeless families	ESG	\$43,000	\$43,000	
Case Management	Homeless	CDBG	\$7,000	\$7,000	
Case Management	Homeless	CDBG	\$51,000	\$51,000	
Case Management	Homeless families	ESG	\$17,758	\$17,758	
Case Management	Homeless families	CDBG	\$20,000	\$20,000	
Case Management	Homeless	CDBG	\$16,860	\$16,860	
Emergency Supplies	Homeless families	CDBG	\$10,000	\$10,000	
Outreach Services	Homeless youth	ESG	\$10,000	\$10,000	
			\$1,035,960	\$1,035,960	
				\$1 million	
	Outreach and Advocacy Shelter & Case Management Case Management Case Management Case Management Case Management Case Management Emergency Supplies	Outreach and Advocacy Homeless Shelter & Case Homeless Management families Case Management Homeless Case Management Homeless Case Management Homeless families Case Management Homeless families Case Management Homeless families Case Management Homeless families Outreach Services Homeless	Outreach and Advocacy Homeless CDBG Shelter & Case Homeless Families Case Management Homeless CDBG Case Management Homeless CDBG Case Management Homeless CDBG Case Management Homeless ESG families Case Management Homeless CDBG Case Management Homeless Families Case Management Homeless CDBG Case Management Homeless CDBG Emergency Supplies Homeless CDBG CDBG Emergency Supplies Homeless CDBG CDBG Emergency Supplies Homeless CDBG Emergency Supplies Homeless CDBG CDBG Emergency Supplies Homeless CDBG Emergency Supplies Homeless CDBG COBG Emergency Supplies Homeless CDBG CDBG Emergency Supplies Homeless CDBG CDBG Emergency Supplies Homeless CDBG	Outreach and Advocacy Shelter & Case Homeless ESG \$43,000 Management Homeless CDBG \$7,000 Case Management Homeless CDBG \$51,000 Case Management Homeless ESG \$17,758 Case Management Homeless CDBG \$17,758 Case Management Homeless CDBG \$17,758 Case Management Homeless CDBG \$20,000 Case Management Homeless CDBG \$20,000 Emergency Supplies Homeless CDBG \$16,860 Emergency Supplies Homeless CDBG \$10,000 CDBG \$10,000 South	Outreach and Advocacy Homeless CDBG \$60,120 \$60,120 Shelter & Case Management Homeless Families ESG \$43,000 \$43,000 Case Management Homeless CDBG \$7,000 \$7,000 Case Management Homeless CDBG \$51,000 \$51,000 Case Management Homeless Families ESG \$17,758 \$17,758 Case Management Homeless Families CDBG \$20,000 \$20,000 Case Management Homeless CDBG \$16,860 \$16,860 Emergency Supplies Homeless CDBG \$10,000 \$10,000 Outreach Services Homeless youth ESG \$10,000 \$10,000

*includes carryforward

Assistance to Persons with Special Needs (Priority: High)

\1 Hority. High						
AGENCY	ACTIVITY	TARGET	FUNDING	FUNDS	FUNDS	ACCOMPLISHED
	NARRATIVE	GROUP	SOURCE	COMMITTED*	EXPENDED*	
Administration of Resources	Provided reverse	Elderly	CDBG	\$32,900	\$32,900	
and Choices	mortgage counseling and loans					
DIRECT Center for Independence, Inc.	Housing Rehab	Elderly	CDBG	\$141,800	\$141,800	
Southern Arizona AIDS	Renovation and	Adults	CDBG	\$80,000	\$80,000	
Foundation (SAAF)	Expansion of Facility for Transitional Living	with HIV				
Administration of Resources and Choices	Elder Shelter	Elderly	CDBG	\$34,200	\$34,200	
Information & Referral Services, Inc.	Senior Resource Network	Elderly	CDBG	\$20,000	\$20,000	
Southern Arizona AIDS Foundation	Case Management for People Living with HIV/AIDS	Adults with HIV	CDBG	\$50,000	\$50,000	

Assistance to Persons with Special Needs continued

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AGENCY	ACTIVITY	TARGET	FUNDING	FUNDS	FUNDS	ACCOMPLISHED
	NARRATIVE	GROUP	SOURCE	COMMITTED*	EXPENDED*	
Sun Sounds of Tucson	Radio Receiver	Disabled	CDBG	\$10,000	\$10,000	
(Maricopa County	Acquisition					
Community College)						
Southern Arizona	Vocational Adjustment	Disabled	CDBG	\$40,000	\$40,000	
Association for the Visually	Services					
Impaired						
Tucson Urban League, Inc.	Senior Lunch and	Elderly	CDBG	\$16,884	\$16,884	
	Recreation Program					
Travelers Aid Society of	Housing for Homeless	Disabled	CDBG	\$47,900	\$47,900	
Tucson, Inc.	People with Disabilities					
DIRECT	Independent Living	Elderly	CDBG	\$5,216	\$5,216	
	Services					
Handi-Dogs, Inc.	Handi-Dogs Program	Disabled	CDBG	\$15,000	\$15,000	
	Expansion					
TOTAL				\$493,900	\$493,900	
Action Plan Goal					\$1.4 million	

^{*}includes carryforward

Neighborhood Facilities

	-					
AGENCY	ACTIVITY	TARGET	FUNDING	FUNDS	FUNDS	ACCOMPLISHED
	NARRATIVE	GROUP	SOURCE	COMMITTED*	EXPENDED*	
City of Tucson Parks And	Santa Rosa Park	Families	CDBG	\$305,000	\$966	
Recreation	Development					
City of Tucson Parks And	Neighborhood Center	Families	CDBG	\$200,000	\$55,007	
Recreation	Renovation					
Department of Neighborhood	Neighborhood	Families	CDBG	\$50,000	\$0	
Resources/COT	Sidewalk additions					
Total				\$555,000	\$55,973	
Action Plan Goal					\$2 million	

^{*}includes carryforward

Agency Facilities

Agency Facilities		a.				
AGENCY	ACTIVITY NARRATIVE		FUNDING	FUNDS	FUNDS	ACCOMPLISHED
		GROUP	SOURCE	COMMITTED*	EXPENDED*	
Compass Health Care, Inc.	Facility Rehab - Phase II	Adults	CDBG	\$45,000	\$0	
CODAC Behavioral Health	Facility Renovation	Adults	CDBG	\$60,000	\$70,000	
Services, Inc.	T domey recriovation	riddio	OBBO	Ψ00,000	Ψ10,000	
Comin' Home, Inc.	Facility Renovation	Adults	CDBG	\$117,555	\$0	
COPE Behavioral Services,	Facility Upgrade	Adults	CDBG	\$175,000	\$129,892	
Inc.						
Interagency Council (IAC) -	IAC Capital Project	Victims of	CDBG	\$221,900	\$161,967	
Fiscal Agent :CFSA	E 1111 D 11	Abuse	0000	***	***	
Intermountain Centers for Human Development	Facility Renovation	Youth	CDBG	\$30,000	\$30,000	
OUR TOWN Family Center	Parking Improvements	Youth	CDBG	\$30,000	\$18,115	
Tucson Nursery Schools & Child Care Centers	Facility Renovation	Youth	CDBG	\$60,000	\$60,000	
CODAC Behavioral Health Services, Inc.	Facility Renovation	Adults	CDBG	\$20,000	\$20,000	
Catholic Community Services dba Community Outreach Program for the Deaf	Building Expansion and Renovation - Phase II	Disabled	CDBG	\$16,000	\$16,000	
Tucson Urban League (as sponsor for Dunbar Coalition)	Facility Renovation	Adults	CDBG	\$70,000	\$70,000	
Community Food Bank	Multi-Service Center Electrical System Upgrade	Families	CDBG	\$25,000	\$25,000	
Compass Health Care, Inc.	Facility Renovation	Adults	CDBG	\$35,000	\$0	
Tucson Urban League, Inc.	Facility Renovation	Adults	CDBG	\$75,000	\$0	
Direct CareGiver Association (DCGA)	Facility Renovation	Adults	CDBG	\$60,000	\$0	
Dunbar Coalition/Tucson Urban League, Inc. Project Sponsor	Facility Renovation	Adults	CDBG	\$60,000	\$0	
San Ignacio Yaqui Council, Inc.	Facility Improvements	Adults	CDBG	\$25,000	\$0	
Tucson Centers for Women and Children	Landscape Improvements	Families	CDBG	\$15,000	\$0	
CODAC Behavioral Health Services of Pima County, Inc.	Facility Renovation	Adults	CDBG	\$25,000	\$0	
OUR TOWN Family Center	Bathroom Rehabilitation	Youth	CDBG	\$30,000	\$0	
Southern Arizona AIDS Foundation (SAAF)	Facility Renovation and Expansion	Disabled	CDBG	\$80,000	\$27,040	
Las Familias	Facility Rehabilitation and Improvement	Families	CDBG	\$35,000	\$0	
The Southern Arizona Center Against Sexual Assault	Land Acquisition for New Facility	Victims of Abuse	CDBG	\$220,000	\$220,000	

Agency Facilities continued

AGENCY	ACTIVITY NARRATIVE	TARGET	FUNDING	FUNDS	FUNDS	ACCOMPLISHED
		GROUP	SOURCE	COMMITTED*	EXPENDED*	
Our Town Family Center	Bathroom Rehabilitation	Youth	CDBG	\$30,000	\$0	
Open Inn, Inc.	Facility Renovation	Youth	CDBG	\$100,000	\$100,000	
Our Town Family Center, Inc.	Parking Lot/Fencing Upgrade	Youth	CDBG	\$30,000	\$18,115	
Sonoran Art Foundation,	Facility Rehabilitation	Youth	CDBG	\$75,000	\$16,986	
Inc.						
TOTAL				\$1,765,455	\$983,115	
Action Plan Goal					\$390,000	

^{*}includes carryforward

Public Services

AGENCY	ACTIVITY	TARGET	FUNDING		FUNDS	ACCOMPLISHED
	NARRATIVE	GROUP	SOURCE		EXPENDED*	
Administration of Resources and Choices	Reverse Mortgage Program	Seniors	CDBG	\$32,900	\$32,900	
Administration of Resources and Choices	Elder Shelter Project	Seniors	CDBG	\$34,200	\$34,200	
Blake Foundation	MY Summer Camp	Youth	CDBG	\$15,000	\$15,000	
Blake Foundation	"Home of My Own"	Youth	CDBG	\$5,000	\$5,000	
Brewster Center Domestic Violence Services, Inc.	Casa Amparo Domestic Violence Shelter Services	Victims of Abuse	CDBG	\$29,880	\$29,880	
Brewster Center Domestic Violence Services, Inc.	Brewster Center Outreach and Advocacy Program	Victims of Abuse	CDBG	\$60,120	\$60,120	
Chicanos Por La Causa, Inc.	The Emergency Assistance and Housing/Debt	Families	CDBG	\$35,000	\$35,000	
DIRECT	Independent Living Services	Seniors	CDBG	\$5,216	\$5,216	
DIRECT CareGiver Association	Comprehensive Model Training Program	Adults	CDBG	\$50,000	\$50,000	
Esperanza en Escalante, Inc.	Crisis Housing Services for Homeless Veterans	Homeless	ESG	\$12,400	\$12,400	
Family Counseling Agency, Inc.	Teens in Transition (TNT)	Youth	CDBG	\$40,000	\$40,000	
Family Counseling Agency, Inc.	Case Management: Children/ Homeless & Teens in Transition (M&O)	Youth	ESG	\$13,019	\$13,019	
Handi-Dogs, Inc.	Handi-Dogs Program Expansion	Disabled	CDBG	\$15,000	\$15,000	
Information & Referral Services, Inc.	Winter Shelter Program	Homeless	CDBG	\$19,500	\$19,500	
Information & Referral Services, Inc.	Senior Resource Network	Seniors	CDBG	\$20,000	\$20,000	
Jewish Family and Children's Service of Southern Arizona, Inc.	Home Services	Families	CDBG	\$10,000	\$10,000	
Miracle Square, Inc.	Support Services for Independent Living	Seniors	CDBG	\$30,000	\$30,000	
New Beginnings for Women and Children, Inc.	Shelter Services Program	Victims of Abuse	CDBG	\$29,562	\$29,562	
New Beginnings for Women and Children, Inc.	Aftercare and Homelessness Prevention Program	Victims of Abuse	ESG	\$17,758	\$17,758	
Nosotros	Emergency/Transitio nal Housing	Adults	CDBG	\$19,500	\$19,500	

Public Services continued

AGENCY	ACTIVITY	TARGET	FUNDING		FUNDS	ACCOMPLISHED
On an Ing. Ing.	NARRATIVE	GROUP Youth	SOURCE			
Open Inn, Inc.	Shelter and Transitional Housing (ESV)		ESG	\$56,730	\$56,730	
OUR TOWN Family Center	CommonUnity Project	Youth	CDBG	\$25,000	\$25,000	
Our Town Family Center, Inc.	Peer Youth Outreach Services	Youth	ESG	\$10,000	\$10,000	
Pima County Community Services Department Jackson Employment Center	Employment-in-the- Continuum-of-Care Services	Adults	CDBG	\$51,000	\$51,000	
Pima County, Community Services Department	IN-STEP - In School Training and Employment Program	Youth	CDBG	\$29,000	\$29,000	
Pima County, Community Services Department	School Plus Jobs	Youth	CDBG	\$65,000	\$65,000	
Pima County, Community Services Department	Jobs for Today's Students	Youth	CDBG	\$33,000	\$33,000	
Pima County, Community Services Department	Summer Youth Program: Work Experience	Youth	CDBG	\$33,000	\$33,000	
Pima County, Community Services Department	Summer Middle School Enrichment Program	Youth	CDBG	\$25,000	\$25,000	
Primavera Services, Inc.	Emergency Shelter	Homeless	ESG	\$9,060	\$9,060	
Primavera Services, Inc.	Primavera WORKS	Adults	CDBG	\$7,000	\$7,000	
Salvation Army	S.A.F.E. Housing Family Independence Services	Families	ESG	\$43,000	\$43,000	
Salvation Army	Emergency Motel Vouchers/Respite Care Services	Homeless	ESG	\$43,000	\$43,000	
Salvation Army of Tucson	Family Services Homelessness Prevention Services	Homeless	CDBG	\$20,000	\$20,000	
Southern Arizona AIDS Foundation	Case Management for People Living with HIV/AIDS	Adults with HIV	CDBG	\$50,000	\$50,000	
Southern Arizona Association for the Visually Impaired	Vocational Adjustment Services	Disabled	CDBG	\$40,000	\$40,000	
Southern Arizona Center Against Sexual Assault	Crisis Intervention Services	Adults	CDBG	\$18,140	\$18,140	
Sun Sounds of Tucson (Maricopa County Community College)	Expanded Community Outreach	Disabled	CDBG	\$10,000	\$10,000	

Public Services continued

AOENOV	A OT!) (IT) (TADOET	FUNDING	FLINIDO	FUNDO	A COCKARI JOLIER
AGENCY	ACTIVITY	TARGET	FUNDING		FUNDS	ACCOMPLISHED
	NARRATIVE	GROUP	SOURCE		EXPENDED*	
TMM Family Services,	Community Closet	Families	CDBG	\$10,000	\$10,000	
Inc.						
TMM Family Services,	Family Journey	Families	CDBG	\$28,300	\$28,300	
Inc.	Transitional Housing					
Travelers Aid Society of	Transitional Housing	Adults	CDBG	\$9,999	\$9,999	
Tucson, Inc.	- Women In					
	Transition					
Travelers Aid Society of	Housing for	Disabled	CDBG	\$47,900	\$47,900	
Tucson, Inc.	Homeless People	Homeless				
	with Disabilities					
Travelers Aid Society,	Case Management	Adults	ESG	\$45,833	\$45,833	
Inc.	Adult/ M&O/					
	Essential Services					
Travelers Aid Society,	Case Management-	Adults	CDBG	\$61,039	\$61,039	
Inc.	Single Head of			. ,	,	
	Household					
Tucson Center for	Crisis Intervention-	Families	CDBG	\$48,300	\$48,300	
Women & Children, Inc.	Domestic Violence			. ,	,	
Tucson International	Learning Center for	Families	CDBG	\$22,000	\$22,000	
Alliance of Refugee	Women and Children			,	,	
Communities						
Tucson Urban League,	Home Start Self-	Families	CDBG	\$25,000	\$25,000	
Inc.	Sufficiency Program			. ,	, ,	
Tucson Urban League,	Senior Lunch and	Seniors	CDBG	\$16,884	\$16,884	
Inc.	Recreation Program			, -,	, ,,,,,	
Tucson Urban League,	Crisis Case	Adults	CDBG	\$16,860	\$16,860	
Inc.	Management			, , , , , , , , , , , , , , , , , , ,	4 10,000	
	Services					
TOTAL				\$1,394,100	\$1,394,100	
				+ -,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Action Plan Goal					\$670,400	
tinaludae carrufa						

*includes carryforward

Five-Year Goals and Objectives Accomplishments

Activity	Action Plan Goal	Accomplishments	Funds Expended*
Assistance to Homeowners			
New Homeownership Opportunities			
Assistance to Renters			
Assistance to the Homeless			
Assistance to Persons with Special Needs			
Agency Facilities			
Neighborhood Revitalization			
Public Services			

^{*}includes carryforward and match

1.2 ACTIONS TO AFFIRMATIVELY FURTHER FAIR HOUSING

The City and County produced their first Analysis of Impediments to Fair Housing in 1998, and expanded it in 1999, to include a specific strategy and budget. The AI was developed with an advisory committee made up of individuals and agencies in the community who represent protected classes and minorities. The AI contains an action plan, which includes testing for discrimination, public education and project and program innovations to increase the availability of housing services to all residents of the community.

The following is a list of impediments to Fair Housing, and the action plan to address them.

Impediments	Action Plan
Steering (families being directed to specific neighborhoods) based on race, national origin, disability	Test real estate, lending and insurance practices; develop a proactive approach to prevent steering, pursue and implement corrective measures on every indication of steering; educate industry (predatory lending session); implement self-testing for the industry; seek funding for direct testing
Intolerance towards minorities and disabled	Conduct an education- and outreach-based campaign in partnership with local fair housing, legal aid, minority, and physically disabled private and public sector organizations; launch a campaign to encourage neighborhood-oriented multi-cultural activities/socials to allow discovery, understanding, and appreciation of cultural, individual, and physical diversity (part of Fair Housing Month)
Lack of neighborhood balance in race ethnicity and distribution of economic resources	Conduct an education- and outreach-based campaign in partnership with local fair housing, legal aid, minority, and physically disabled private and public sector organizations; launch a campaign to encourage neighborhood-oriented multi-cultural activities/socials to allow discovery, understanding, and appreciation of cultural, individual, and physical diversity; advocate for the elimination of all unlawful exclusionary language in CC&R's; obtain substantial equivalency status from HUD.
Mortgage, insurance redlining and discrimination	Education the public of its mortgage and insurance rights and laws (predatory lending sessions); establish a proactive and visible monitoring and review of insurance and mortgage provider's practices; audit performance reports on fair housing compliance; pursue violators, including CRA; encourage banks and mortgage companies to publicize branch banking and community lending activities to demonstrate levels of minority and low to moderate income lending performance, and demonstrate levels of investment in those communities; encourage lenders to demonstrate and be inclusive in their marketing of all loan products to minority populations; seek resources for systemic testing.
Inadequate Infrastructure	Targeted neighborhood improvement; neighborhood-based structural upgrades; proactive housing code enforcement; commission priority: Consolidated Code Enforcement; \$10 million Bond Community Reinvestment
Unaffordable housing	Development of economic opportunities; increase the number of affordable housing stock, specifically for cost-burdened families and individuals; maintain and expand homebuyer/renter assistance, funding/program capacity; organize homeownership workshops/conferences.

Lack of employment opportunities with sustainable wage	Develop incentives for businesses to create and make available permanent jobs with sustainable wages; develop a NOFA for Community Based Organizations to propose economic development plans targeted to neighborhoods that are at or below poverty level.
Lack of housing accessibility, appropriate design and equipment upgrades for individuals and families with special needs	Maintain and expand retro-fit funding/program capacity; explore and implement appropriate design and equipment upgrades to accommodate a whole spectrum of individuals with special needs; work closely with the Housing for the Elderly and Disabled Commission to address accessibility issues in the community; conduct an education forum on housing accessibility for non- and for-profit housing developers; advocate for adequate size housing and an increase in housing stock which accommodates large families; provide a database of accessible units.
State Law Occupancy – a barrier to large families	Design housing and increase housing stock and other assisted programs specifically for large families; encourage advocacy at the state level to amend existing occupancy laws to accommodate needs of large families; advocate for the elimination of the non-disclosure clause contained in the State of Arizona's Fair Housing Statute.

Funds Committed to Fair Housing Activity

Agency	City Funding
Southern Arizona Housing Center	\$36,000
Information and Referral Service	\$20,000
Rebuilding Together	\$134,940*
Direct	\$141,800*
TOTAL	\$332,740

^{*}Outreach in housing repair/adaptations for special needs populations

1.3 AFFORDABLE HOUSING

Three low-income sub-populations are most significantly impacted by housing costs: homeless, low-income households and the disabled. These groups are not necessarily mutually exclusive. The Consolidated Plan estimates that Tucson has between 2,600-3,200 homeless on any given night, up to 50% of City households are by HUD definition, low-income, and over 13,000 individuals have disabilities.

Tucson has made a significant commitment to preserving and increasing affordable housing. According to the City's 2004 Housing Production Report, households received some form of City or local housing assistance as of June 2004. It is expected that the City and its partners will continue to assist up to 1,000 new (low-income) households with some form of housing assistance annually.
In program year 2005, the City created new affordable housing units through new construction, rehabilitation, preservation and subsidy.

Existing Homeowner Assistance Programs/Accomplishments

	Existing Homeowner Assistance Programs/Accomplishments								
AGENCY NAME	PROGRAM	FUNDING	FUNDS	FUNDS	ACCOMPLISHED				
		SOURCE	COMMITTED*	EXPENDED*					
Tucson Urban League	City Emergency Home Repair	CDBG	\$194,000	\$1,211					
Chicanos Por La Causa for the Housing Rehabilitation Collaborative	Rio Nuevo Neighborhood Rehabilitation Pilot Project	CDBG	\$200,000	\$38,300					
Rebuilding Together Tucson (formerly Christmas in April)	Neighborhood Revitalization Program	CDBG	\$134,940	\$134,940					
DIRECT Center for Independence, Inc.	Home Access Program	CDBG	\$141,800	\$129,416					
Community Home Repair Projects of Arizona, Inc.	City Emergency Minor Home Repair	CDBG	\$74,220	\$74,220					
Community Home Repair Projects of Arizona, Inc.	Rapid Response Heating and Cooling Project	CDBG	\$53,000	\$53,000					
TMM Family Services	City-Wide Housing Rehabilitation Services Midtown First Time Home Buyer	CDBG	\$115,660	\$22,000					
Chicanos Por La Causa, Inc. Tucson	Roof Rehabilitation and Home Maintenance Program	CDBG	\$132,730	\$131,456					
Tucson Urban League, Inc.	City Emergency Home Repair Project	CDBG	\$216,870	\$216,870					
Tucson Urban League, Inc.	South Park Rehab Project	CDBG	\$89,630	\$89,228					
Bnai Brith Covenant House	Wellness Center	CDBG	\$90,000	\$0					
City of Tucson/Community Services Department/CCD	City Neighborhoods & Initiatives	CDBG	\$434,918	\$316,705					
City of Tucson/Community Services Department/CCD	Demolition of Vacant, Dilapidated and Unsafe Residential Structures Program	CDBG	\$97,851	\$46,970					
City of Tucson/Community Services Department/CCD	Substandard Mobile Home Abatement Program	CDBG	\$124,000	\$25,000					
City of Tucson/Community Services Department/CCD	Emergency Home Repair	CDBG	\$809,084	\$494,369					
City of Tucson/Community Services Department/CCD	Demolition of Vacant, Dilapidated and Unsafe Residential Structures Program	CDBG	\$97,851	\$46,970					
Total			\$3,006,554	\$1,820,655					

Existing Homeowners assisted by income

			a
Target Population	Emergency Rehab	Rehab	Action Plan Goals
0-30%			
31-50%			
51-80%			
81%+			
Total			

First-Time Homebuyer Program/Accomplishments

AGENCY NAME	PROGRAM	FUNDING SOURCE	FUNDS COMMITTED*	FUNDS EXPENDED*	ACCOMPLISHED
Home Purchasing	Downpayment assistance	HOME	\$99,000	\$78,140	
Home Purchasing	Downpayment assistance	HOME	\$50,000	\$36,700	
TMM Family Services	City-Wide Housing Rehabilitation Services Midtown First Time Home Buyer	CDBG	\$115,660	\$88,167	
City of Tucson/Community Services Department/CCD	Below Market Interest Rate (BMIR) Loan Program	CDBG	\$482,309	\$121,625	
Primavera Builders	Down Payment Assistance and Financial Literacy Project	CDBG	\$12,000	\$10,800	
Tucson Urban League	New Hope	HOME	\$16,100	\$8,585	
Marana	Marana Construct Works	HOME	\$40,000	\$0	
Habitat for Humanity- County	Lakewood Estates II - Infill- Amado	HOME	\$30,000	\$0	
Habitat for Humanity- County	Lakewood Estates I - Infill- Amado	HOME	\$34,000	\$0	
Habitat for Humanity- County	Hbitat-S. Tucson Infill	HOME	\$52,000	\$0	
Primavera Builders- County	Primavera Builders-S. Tucson	HOME	\$86,000	\$67,353	
CPLC	Pima County Infill	HOME	\$92,000	\$62,888	

First-Time Homebuyer Programs continued

AGENCY NAME	PROGRAM		COMMITTED*	FUNDS EXPENDED*	ACCOMPLISHED
Pima County-City of South Tucson	S.Tuc Homestead- Replacement Homes	HOME	\$50,000	\$0	
CPLC	New Hope	HOME	\$35,000	\$25,624	
Primavera Builders- County	Primavera Builders-S. Tucson	HOME	\$22,552	\$22,552	
Primavera Builders	Barrio Anita - 781 N. Anita	HOME	\$17,600	\$17,600	
Primavera Builders	Greater Wakefield/Rose/Sunnyside	HOME	\$50,939	\$50,939	
Habitat for Humanity	Scattered Sites #1	HOME	\$76,771	\$0	
Primavera Builders	Shibell	HOME	\$35,647	\$35,647	
Tucson Urban League		HOME	\$189,912	\$0	
Habitat for Humanity	Balboa Casitas	HOME	\$1,821	\$0	
Habitat for Humanity	Oracle Zone	HOME	\$38,622	\$0	
Habitat for Humanity	Banks Court	HOME	\$10,573	\$0	
	HOPE -3- Repayment	HOME	\$73,565	\$0	
TMM Family Services	TMM/Del Bac Scattered Home Sites	HOME	\$0	\$0	
TMM Family Services	Stattered Sites (Doucette)	HOME	\$0	\$0	
Chicanos Por La Causa	Copper Vista Subdivision	HOME	\$525,000	\$484,000	Underway
Chicanos Por La Causa	Infill Housing 2000	HOME	\$29,529	\$16,168	
Chicanos Por La Causa	Infill 2002/Liberty-III	HOME	\$49,123	\$43,985	
Chicanos Por La Causa	Silverbell & Introspect (Chantlalli)	HOME	\$291,086	\$7,080	
CSD	Court & Meyer	HOME	\$432,936	\$150,481	
CSD	Osborne Place	HOME	\$843,267	\$843,267	
Chicanos Por La Causa	Barrio Anita II	HOME	\$92,650	\$59	
Total			\$4,080,661	\$2,269,877	

First-Time Homebuyers assisted by income

Target Population	# Assisted	Action Plan Goals
0-30%		25
31-50%		15
51-80		8
Total		48

Renters Assistance Programs/Accomplishments

AGENCY	PROGRAM	FUNDING SOURCE	FUNDS COMMITTED*	FUNDS EXPENDED*	ACCOMPLISHED
TMM Family Services	Marana Apartments	HOME	\$250,000	\$0	
CSA-Brewster Dev Partners, LLC	Wings of Freedom House	HOME	\$0	\$0	
Barrio Viejo Elderly Housing Inc	Lalo Guerrero's Barrio Viejo Elderly Hsng	HOME	\$0	\$0	
СОТ	La Causa Lease Purchase 9 Home	HOME	\$425,328	\$425,328	
СОТ	11 Home Lease Purchase	HOME	\$166,654	\$166,654	
DDG	Casa Bonita 1 & 2	HOME	\$200,000	\$190,000	
NBA Tucson Housing	NBA Estes Gardens	HOME	\$11,733	\$0	
CSD	Fry Apartments	HOME	\$2,386,519	\$1,095,753	
DDG	Casita Mia V & VI	HOME	\$480,000	\$0	
Total		·	\$3,920,234	\$1,877,735	

Renters assisted by income

Tienter's assisted by income						
Target	# Assisted	Action Plan Goal				
Population						
0-30%		8				
31-50%		37				
51-80%		5				
Total		50				

Housing for Persons with Special Needs

Accomplishments

AGENCY	ACTIVITY	TARGET	FUNDING	FUNDS	FUNDS	ACCOMPLISHED
	NARRATIVE	GROUP	SOURCE	COMMITTED*	EXPENDED*	
Administration of Resources	Provided reverse	Elderly	CDBG	\$32,900	\$32,900	
and Choices	mortgage counseling and loans					
DIRECT Center for Independence, Inc.	Housing Rehab	Elderly	CDBG	\$141,800	\$141,800	
Administration of Resources and Choices	Elder Shelter	Elderly	CDBG	\$34,200	\$34,200	
Travelers Aid Society of Tucson, Inc.	Housing for Homeless People with Disabilities	Disabled	CDBG	\$47,900	\$47,900	
DIRECT	Independent Living Services	Elderly	CDBG	\$5,216	\$5,216	
TOTAL				\$262,016	\$262,016	

^{*}includes carryforward

Individuals with special needs were also assisted with Transitional Housing Programs, found under the Continuum of Care Section. Individuals living in substandard housing were assisted with various housing rehabilitation programs listed under Housing Rehabilitation Programs. Individuals needing rental assistance to meet their housing needs were assisted through Rental Assistance Programs.

There were no individuals involuntarily displaced during FY05.

1.4 CONTINUUM OF CARE FOR HOMELESS AND PERSONS WITH SPECIAL NEEDS

The City's Continuum of Care for the Homeless is a locally developed needs assessment and strategy that illustrates the network of services available to assist the homeless population. This section identifies actions taken during FY05 to provide this continuum of care for the homeless and persons with special needs, and indicates that the City exceeded the Consolidated Plan goal of 10,000 individuals assisted.

Emergency Shelter

AGENCY	PROJECT	FUNDING SOURCE	FUNDS COMMITTED*	FUNDS EXPENDED*	ACCOMPLISHED
Primavera Services, Inc.	Emergency Shelter	ESG	\$9,060	\$9,060	
Esperanza en Escalante, Inc.	Crisis Housing Services for Homeless Veterans	ESG	\$12,400	\$12,400	
Salvation Army	Emergency Motel Vouchers/Respite Care Services	ESG	\$43,000	\$43,000	
Information & Referral Services	Winter Shelter Program	CDBG	\$19,500	\$19,500	
The Brewster Center	Casa Amparo Emergency Shelter	CDBG	\$29,880	\$29,880	
Open Inn, Inc.	Shelter and Transitional Housing	ESG	\$56,730	\$56,730	
Administration of Resources & Choices	Elder Shelter	CDBG	\$19,500	\$19,500	
New Beginnings for Women and Children	Shelter Services Program	CDBG	\$29,562	\$29,562	
TOTAL			\$219,632	\$219,632	

^{*}includes carryforward

Transitional Housing

Transitional froating	<u> </u>	1		1	1
AGENCY	PROJECT	FUNDING		FUNDS	ACCOMPLISHED
		SOURCE	COMMITTED*	EXPENDED*	
Nosotros	Emergency/Transitional	CDBG	\$19,500	\$19,500	
	Housing				
Family Counseling Agency,	Case Management:	ESG	\$13,019	\$13,019	
Inc.	Children/ Homeless &				
	Teens in Transition				
Family Counseling Agency,	Teens in Transition	CDBG	\$40,000	\$40,000	
Inc.			. ,	. ,	
Travelers Aid Society of	Transitional Housing -	CDBG	\$9,999	\$9,999	
Tucson, Inc.	Women In Transition				
Travelers Aid Society of	Housing for Homeless	CDBG	\$47,900	\$47,900	
Tucson, Inc.	People with Disabilities				
TMM Family Services, Inc.	Family Journey	CDBG	\$28,300	\$28,300	
	Transitional Housing		. ,	. ,	
OUR TOWN Family Center	Common Unity Project	CDBG	\$25,000	\$25,000	
			,	,	
TOTAL			\$183,718	\$183,718	

^{*}includes carryforward

Homeless Prevention

AGENCY	PROJECT	FUNDING SOURCE	FUNDS COMMITTED*	FUNDS EXPENDED*	ACCOMPLISHED
RISE, Inc.	Toole Avenue Service Site	CDBG	\$290,000	\$290,000	
Travelers Aid Society, Inc.	Case Management Adult/ M&O/ Essential Services	ESG	\$45,833	\$45,833	
Travelers Aid Society of Tucson, Inc.	Case Management: Single Head of Household	CDBG	\$61,039	\$61,039	
Brewster Center Domestic Violence Services	Outreach and Advocacy	CDBG	\$60,120	\$60,120	
Salvation Army	S.A.F.E. Housing Family Independence Services	ESG	\$43,000	\$43,000	
Primavera Services	Primavera WORKS	CDBG	\$7,000	\$7,000	
Pima County Community Services Department— Jackson Employment Ctr.	Employment-in-the- Continuum-of-Care Services	CDBG	\$51,000	\$51,000	
New Beginnings for Women and Children, Inc.	Aftercare and Homelessness Prevention Program	ESG	\$17,758	\$17,758	
Salvation Army	Family Services Homelessness Prevention Services	CDBG	\$20,000	\$20,000	
Tucson Urban League	Case Management	CDBG	\$16,860	\$16,860	
TMM Family Services, Inc.	Community Closet	CDBG	\$10,000	\$10,000	
Our Town Family Center, Inc.	Peer Youth Outreach Services	ESG	\$10,000	\$10,000	
TOTAL			\$632,610	\$632,610	

^{*}includes carryforward

1.5 OTHER ACTIONS TO IMPLEMENT STRATEGIC ACTION PLAN

This section describes activities that were undertaken by the City and County to address obstacles to meeting underserved needs; eliminate barriers to affordable housing; overcome gaps in institutional structures and enhance coordination; improve public housing and resident initiatives; evaluate and reduce lead paint hazards, ensure compliance with programs and comprehensive planning requirements; and reduce the number of persons living below the poverty level.

Addressing Obstacles to Meeting Underserved Needs

Tucson strives to meet the underserved needs of the community. This is accomplished through programs and services to homeowners and renters.

Homeowners

In 1999, the Mayor and Council directed CDBG-funded housing rehabilitation organizations to develop a coordinated strategy for providing home repair to low-income households community-wide. Nine partner organizations with long-standing programs formed a collaboration and began working on several goals: 1) incorporation of home maintenance education and preventative care in housing rehabilitation programs; 2) streamlining of the application process for eligible households to apply and receive housing rehabilitation assistance; 3) determining cost-effective and efficient ways to purchase supplies and make repairs when combining resources; and 4) applying for a portion of the annual CDBG allocation to fund a coordinated strategy.

Renters

Very low-income renters often experience difficulty obtaining decent, affordable housing. Tucson assists the very low-income renter population by providing 1506 units of public housing; 3,777 units of Section 8 rental housing; 802 Section 8 units administered for Pima County; and 136 moderate rehab units.

The Tucson Metropolitan Housing Commission adopted substandard rental housing as a priority issue. Based on statistics and agency experience, it was determined that very low-income renters are significantly disadvantaged in the housing market and are often subjected to poor conditions or lack of other options. Historically, this vulnerable population had little recourse for correcting the problem.

In an effort to address this issue, the Commission continued the Renters Have Rights campaign and produced pamphlets that provide technical assistance and a list of available resources. Other actions include targeted and increased code enforcement, public education, development of a tenant safety net program, and development of local strategies to improve rental housing conditions citywide.

Other programs that assist renters include: State Low-Income Housing Tax Credits, HOME-funded Rental Housing Partnership, SABER and El Portal.

Public Policies that Eliminate Barriers to Affordable Housing

Bilingual Material

A large percentage of low-income residents in Pima County are Spanish speaking. Materials and advertisements promoting countywide homeownership programs are printed in English and Spanish.

Incentives for Private Developers

The City provides incentives to non-profit and for-profit developers to expand their affordable housing production. In addition, the City has leveraged land and provided below-market financing for affordable housing development. The City also markets individual homes and provides qualified buyers for affordable houses produced by the private sector.

Improved Institutional Structure and Enhanced Coordination

Community Development Advisory Committee (CDAC)

The CDAC is a Mayor & Council appointed committee that oversees the grant application process and provides valuable citizen participation to the CDBG funding process. CDAC makes Community Development funding recommendations to Mayor and Council.

Human Services Plan and Review Committees

Four Human Services Review Committees were convened to review proposals for Human Services, and make funding recommendations to the City Manager.

Delegation of Authority – Environmental Reviews

The Mayor and Council have delegated authority to the Director of Community Services, or her designee, to implement the review requirements for the National Environmental Policy Act.

Delegation of Authority - Contracts

The Mayor and Council have delegated authority to the Director of Community Services, or her designee, to execute contracts or other documents necessary to carry out activities listed in this document.

Lending Institutions

Many of the City's programs and initiatives utilize mortgages from local lending institutions. The City may ask lenders to provide loans directly to bankable low-income households for home purchase or home improvement loans; or to an organization or developer for a public facility or multi-family housing project. The City depends on the local implementation of federal Community Reinvestment Act (CRA) programs to successfully develop needed affordable housing.

City of Tucson and Pima County Consortium

The consortium partners with various levels of government and other major funders, in policy development. In FY 2005, they: 1) co-sponsored the nineth annual Affordable Housing Conference; 2) Updated the Citizen Participation Plan; 3) received a \$50,000 Eviction Prevention grant from the Department of Commerce; and 4) entered into an agreement to authorize the City to operate a housing program on behalf of the County in order to provide financial assistance to families who reside in Pima County.

Public Planning Process

The City has engaged the public in planning and programs through the designation of special advisory committees, comprised of individuals with diverse interests and perspectives in regard to key community issues. For example, the Mayor and Council appointed a citizen committee to work with the City on downtown revitalization and oversight of the code enforcement process.

The City is undertaking a major revitalization of its downtown and surrounding neighborhoods. The Rio Nuevo project will add new commercial, cultural, transportation and public facilities to the core of downtown. There is a plan to build up to 2000 new housing units within a ten-year period. The City is engaged in a multi-level planning process that includes the development of neighborhood plans, special meetings and events to solicit public input, and consultation with national experts.

Code Consolidation and Enforcement

The City has established a Neighborhood Protection Ordinance that consolidates and enhances code provisions dealing with property maintenance.

Environmental Review Guidebook

To facilitate project feasibility and expedite the contracting process, the City developed a local guidebook that establishes a streamlined process for reviewing proposed projects in accordance with the National Environmental Policy Act (NEPA).

Pro-Neighborhoods

In an effort to provide resources to small projects that typically do not meet the criteria for entitlement funding, the City and County developed a multi-funded program called Pro-Neighborhoods. This program targets smaller, neighborhood-based needs like traffic calming devices and school-based activities for neighborhood residents.

Intragovernmental Coordination

Public improvement projects are coordinated with numerous City departments, including: Parks and Recreation, Development Services, Neighborhood Services, Police, Fire, and Planning.

Industrial Development Authorities

The City of Tucson and Pima County have Industrial Development Authorities (IDA). Through special bonding capacity, these organizations have financial resources for affordable housing development and public facility enhancements

Public Housing Initiatives

The City has several initiatives that provide opportunities to public housing residents.

Family Self -Sufficiency Program

City of Tucson's Family Self-Sufficiency Program seeks to assist Section 8 and public housing residents move from dependency on public assistance programs to independence. Provision of case management services, educational opportunities, job training opportunities, employment assistance, and the use of an escrow savings account are program components designed to help participants to achieve goals.

Wired4Success

The City received a three-year grant through the Technology Opportunities Program of the U.S. Department of Commerce, for \$715,460. This program bridges the digital divide between many low-income clients and the working world. Participants receive 7 weeks of computer-based customer service training, a computer, printer and 8 months of high-speed internet access. In FY 2005, __ people graduated from the program. Of those, __ have been placed in jobs.

Tucson Learn2\$ave Program

Funded jointly by the U.S. Department of Health and Human Services and the United Way of Tucson and Southern Arizona, this Individual Development Account (IDA) program is designed to develop life-long saving habits and promote first-time homeownership. Under this program, participants' savings accounts are matched on a \$2-to-\$1 basis, up to a maximum award of \$2,000. In addition, the Federal Home Loan Bank of San Francisco and the National Bank of Arizona offer an additional subsidy of \$3-to-\$1, with a maximum award of \$15,000.

South Park Hope VI

The City was awarded a \$12.7 million HOPE VI Grant to revitalize the South Park Neighborhood. Activities include partial demolition and revitalization of 80 public housing units in the Robert F. Kennedy scattered site project, creation of new homeownership opportunities, and activities related to youth, economic development and crime reduction. In addition, the City will award up to 80 vouchers to carry out relocations in conjunction with demolition activities. This project is 98% complete.

Zone Operations

Tucson has a scattered site public housing program that utilizes a zone approach to property management. The six zones consist of a manager, technician, housing agent and a temporary general office clerk hired from among the qualified Family Self-Sufficiency Program participants. The appointments are meant to teach these residents valuable skills and act as a rotating training job opportunity. It is the intent of this program to move these residents to permanent employment after a one-year training period.

Reduce the Hazards of Lead-Based Paint

Rehabilitation projects - The City follows strict HUD guidelines for testing and abatement of lead-based paint and other hazardous substances, and requires compliance for its contractors and subcontractors. Any structure built before 1978 which is proposed for rehabilitation under federal programs is tested for lead-based paint. Notices and requirements regarding testing and removal for lead-based paint are provided to program participants, contractors and project sponsors. The City of Tucson has contractors who are licensed and are available to perform appropriate abatement and/or removal procedures if lead-based paint is suspected to be present.

Section 8 – The PHA inspected, for program participants, prospective dwellings constructed prior to 1978; and having a child under the age of six residing therein, for compliance with EPA and HUD Lead Based Paint rules and regulations. The inspection includes visual inspections for chipped, peeling, chalking and deteriorated interior and exterior paint. Clearance testing is also performed, to assure that a lead-safe environment exists after the property owner has taken action to remediate paint deficiencies.

Program Compliance

Program monitoring for CDBG and HOME regulatory compliance occurred on a continual basis during FY05.

Pre-Award Screening

- Prior to award of funds, all subrecipient service providers received pre-contract assessments to assure that sufficient administrative and fiscal management systems were in place to successfully provide the service identified in the grant applications.
- During the RFP process, City staff met individually with agencies to evaluate other program capacity issues.

Post-Award Monitoring

- After funding approval, subrecipients received program orientation and technical assistance in setting up the necessary reporting mechanisms.
- Desk monitoring and technical assistance was provided on a continual basis as monthly billings were reviewed and processed.
- City staff conducted Need and Risk Assessments on 100% of the contracts. City staff used the Monitoring HOME Program Performance model developed by HUD to ensure compliance with HOME rules and regulations.
- Public facility and infrastructure projects with Davis-Bacon requirements were implemented, administered and monitored in compliance with the appropriate statutes and regulations.

Actions to Reduce Poverty

In addition to the investments in housing and human services described in this report, the City of Tucson adopted a specific strategy to evaluate and reduce poverty in the community. One of four key Policy Initiatives adopted by the Mayor and Council is the Livable Tucson Vision Program. This program provided forums and focused workshops for citizens to participate with government in identifying community needs, priorities and goals for improving the quality of life in Tucson. One of the specific goals for the Livable Tucson Initiative is "Reduced Poverty and Greater Equality of Opportunity" which includes addressing local homeownership rates,

providing income opportunities which at minimum support basic needs, and establishing community-wide goals for per capita charitable giving. Other goals and "key indicators of progress" include infill reinvestment, better paying jobs, quality job training, excellent public education, strong local business and developing a successful downtown. Many of these goals were addressed by the projects described in this report. The Mayor and Council gave specific direction to staff and the Citizen Development Advisory Committee (CDAC) to apply these goals in future CDBG allocation processes.

Concurrent with the Livable Tucson process, the City launched an anti-poverty campaign, which began with a University of Arizona public presentation to the Mayor and Council on the issue of poverty. Since that presentation, Mayor and Council have adopted Youth Programming as one of the four key policy initiatives for the City, and staff developed a specific plan which is designed to reduce poverty and improve the quality of life for Tucson's youth.

As outlined in the Annual Plan, the City has specific strategies that are directly linked to the reduction of poverty. These strategies, which are illustrated throughout this document, are:

- Employment Opportunities
- Self-Sufficiently Assistance
- Support Services
- Affordable Housing

1.6 LEVERAGED RESOURCES

Wherever possible, the City attracts additional resources by submitting grant applications and providing support to organizations that apply to competitive grant programs. The City has been successful in attracting grants to support agencies that provide housing and services. These include: The Affordable Housing Program of the Federal Home Loan Bank, State of Arizona HOME Program and Housing Trust Fund, Supportive Housing Program (SHP), HOPE VI Program, and HOPE 3 programs. The City has contributed general funds to meet HOME program match and for activities which support the homeless.

Source	Amount
FEDERAL FUNDS	
HURF - B2B	\$1,700,000
Title XX	\$652,391
FEMA	\$18,000
Shelter Plus Care (5-year grant FY 2000-2005)	\$2,834,580
Pathways (3-year grant FY 2001-2004)	\$263,088
Other	\$712,031
STATE FUNDS	
Department of Economic Security	\$156,870
Department of Health and Human Services	\$100,000
Department of Housing and Urban Development	\$324,000
Department of Labor	\$200,000
Other	\$105,727
LOCAL FUNDS	\$103,727
City Industrial Development Authority	\$2,278,886
County Industrial Development Authority	\$428,338*
Pima County Bonds	\$3,515,000
Pima County	\$319,319
United Way	\$74,085
City General Fund	\$104,432
Other	\$198,680
PROGRAM INCOME	
CDBG	\$237,158
HOME	\$315,281
NON-PROFIT & PRIVATE FUNDS	
Donations	\$960,393
Client Fees	\$223,737
Participant Contributions	\$19,019
TOTAL	\$15,312,677

^{*2003} figure

1.7 CITIZEN COMMENTS

There were no citizen comments received during the 15-day comment period, which began on September 1, 2005.

1.8 SELF-EVALUATION

The overall goal of the community planning and development programs identified in the Consolidated Plan is to develop viable communities by providing decent housing and a suitable living environment and expanding economic opportunities for low- and moderate-income persons. During FY 05, the City funded activities and implemented strategies that had a significant impact on achieving these goals. The charts on pages _____ highlight our accomplishments, which include:

- homeownership opportunities for low-income families have increased;
- more rental units are available to low- and moderate-income individuals;
- housing rehabilitation goals have been exceeded;
- the homeless have a wide variety of programs designed to provide shelter, case management and counseling, and promote self-sufficiency;
- critically needed services are available community-wide; and
- public facility improvements are being made that will improve access to services.

The City of Tucson has continued to provide a continuum of services to address the variety of needs in the community. No major program changes are anticipated as a result of the 2005 accomplishments and production. There may be minimal shifts in resource allocation as leveraging options are identified.

There were no actions taken or omitted by the City that hindered the implementation of projects listed in the 2005 Annual Update to the Consolidated Plan.

The City projects have, for the most part, been on schedule. Some information reflected in the IDIS report is obsolete at the printing of this document; this is partially because IDIS does not accommodate expenditures and activities for the month of June when many projects become completed and close out. Any CDBG projects that were not on schedule were included in the annual CDBG reallocation process.

<u>2.1 CDBG CONSOLIDATED PLAN –</u> PRIORITIES, NEEDS, GOALS AND OBJECTIVES

During FY 05, the City of Tucson received \$7,456,000 in CDBG entitlement funds. An additional _____ was available from CDBG program income. Families assisted under the federal regulation for "direct benefit" are qualified through an application process. Eligibility is based on documentation of total household income for the previous year. Typically, tax returns, pay check stubs, benefit letters and evidence of assets are used to document eligibility under the HUD guidelines. This information must be maintained in project files.

Activities selected for funding met the goals of the highest priorities listed in the Five-Year Consolidated Plan, which primarily focused on housing. The following charts illustrate how CDBG funds were used to meet the objectives stated in the Consolidate Plan.

Assistance to Existing Homeowners – 0-50% of Median

Stated objectives in the Five-Year Consolidated Plan:

- Rehabilitation of substandard units
- New construction
- Support facilities and services

Activities	Amount Expended
Housing Rehabilitation	
Emergency Home Repair Program	
Demolition	
TOTAL	

Assistance to Homebuyers – 51-80% Median

Stated objectives in the Five-Year Consolidated Plan:

- Homebuyer assistance, i.e. mortgage rate buy-downs, closing cost assistance, and loan guarantees
- Rehabilitation

Activities	Amount Expended
Downpayment Assistance	
Acquisition/rehabilitation (units sold to low-income homebuyers)	
TOTAL	

Assistance for Homeless Persons

Stated objects in the Five-Year Consolidated Plan:

- Rental assistance
- Supportive facilities and services

Activities	Amount Expended
Prevention Services	
Outreach	
Job Training	
Transitional Housing	
Emergency Shelter	
TOTAL	

Assistance to Non-Homeless Persons with Special Needs

Stated objects in the Five-Year Consolidate Plan:

- Public services
- Facilities
- Housing

Activities	Amount Expended
Elderly Services	
Elderly Housing	
Disabled Services	
Disabled Housing	
Disabled Job Training	
Facility	
TOTAL	

Targeted Neighborhood Investment

Stated objects in the Five-Year Consolidated Plan:

- Neighborhood-based priorities
- Housing
- Facilities

Activities	Amount Expended
Back to Basics	
Neighborhood Revitalization	
TOTAL	

2.2 CHANGES IN PROGRAM OBJECTIVES

There were no changes in the CDBG program objectives during FY05.

2.3 EFFORTS TO CARRY OUT ANNUAL ACTION PLAN ACTIVITIES

The City of Tucson has ensured consistency with Consolidated Plan priorities and with HUD programs by providing certifications of consistency in a fair and impartial manner. The Consortium requires that agencies provide copies of their applications for funding, or a detailed executive summary before a letter of consistency is granted.

In FY05 the following agencies received Consolidated Plan Certifications for the proposed projects:

Agency	Federal Program	Activity
University of Arizona College of	Community Futures Demonstration	Supportive Housing
Architecture	- Housing Design	
CODAC Behavioral Health	Continuum of Care	Supportive Housing
Services, Inc.		
Family Housing Resources	Housing Counseling	Counseling Home Purchasing Program
TMM	Housing Counseling	Counseling Home Purchasing Program
B'nai B;rith Housing	Section 202	Elderly Housing
La Frontera Center	Section 811	Elderly Housing
Catholic Community Services	HUD Housing Counseling	Counseling Home Purchasing Program
Southwest Fair Housing Council	Fair Housing Initiatives Program	Fair Housing Enforcement
Tucson Urban League	Housing Counseling	Housing Counseling

2.4 CDBG FUNDS NOT USED TO MEET SPECIFIED NATIONAL OBJECTIVES

All Community Development Block Grant funds were utilized exclusively to achieve specific national objectives.

2.5 <u>DISLOCATION DUE TO ACQUISITION, REHABILITATION OR DEMOLITION OF OCCUPIED REAL PROPERTY</u>

No permanent dislocation occurred during FY05 as a result of acquisition, rehabilitation or demolition activities. The City acquires vacant buildings for its affordable housing programs. The City's first option is to minimize displacement through the use of unoccupied properties. However, the City has a set of procedures to facilitate relocation and provide benefits due to families who are living in acquired properties. These procedures outline noticing requirements, relocation assistance, eligibility determination calculations, estimated costs for relocation and the timeline for implementing each step.

The City has implemented an emergency safety net program for families who are homeless or displaced from their housing. This program coordinates the efforts of homeless shelter and service providers, building safety code inspectors, and organizations providing affording housing units.

2.6 ECONOMIC DEVELOPMENT ACTIVITIES

The City of Tucson assisted the __ businesses listed on the chart below during the reporting period. Four of the loans are completed and 11 remain open. A total of __ jobs for low/mod individuals were created from these loans during the year.

Jobs Created from CDBG-Supported Businesses

COMPANY NAME	DATE OF LOAN	STATUS	LOW/MOD JOBS		
			CREATED IN 2005		
Arroyo Design #4	Feb-00		0		
Ad Craft	Dec-02		0		
KoKobana, Inc.	March-03		0		
Commercial Carpet Cleaning	Sept-99		.5		
Performance Insulation	July-02		0		
Eco Sunworks (dba The Aroma Tree)	July-01		2		
Ideal Fire Control	July-09		0		
The Quilting Den	Jan-01		0		
AZ Computer Leasing	Dec-03		0		
Bradley & Cayce, P.C.	June-04		1		
Townssend Performance & Speed	July-03		1		
TOTAL					

2.7 L	IMITED	CL	IEN.	TEL	Æ
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2.8 PROGRAM INCOME

The program income identified below was earned during FY05 and was expended as soon as it was received. The full amount of CDBG program income received was entered into the Integrated Disbursements and Information System (IDIS), and was drawn down against expenditures attributable to FY05. The City did not have any excess program income on hand on June 30, 2005.

Source	Amount
CDBG	
HOME	
Total	

3.1 HOME ACTIVITIES IDENTIFIED IN CONSOLIDATED PLAN

In FY05, Tucson received \$4,665,944 in HOME Investment Partnerships (HOME) Program funds, and \$289,180 from the HOME American Dream Downpayment Initiative. An additional \$_____ was available from HOME program income. The Five-Year Consolidated Plan specific objectives included housing rehabilitation, homeownership opportunities and transitional and rental housing development. The following charts illustrate how HOME funds were utilized to implement this strategy.

Program	Activity	Funds Expended	Accomplishments
Rehab of Owner-Occupied Housing	Rehab		
Homeownership	Dwn Payment New Constr. Acq/Rehab		
Transitional and Rental Housing Development	New Constr. Rehab		
TOTAL			

The 2005 accomplishments for projects sponsored by Community Housing Development Organizations (CHDO's) totaled units.

3.2 HOME MATCH REPORT

The Consortium met and exceeded the 25% mandated HOME program match requirement. See the HOME match report on page ____.

3.3 HOME MINORITY AND WOMEN-OWNED BUSINESS ENTERPRISES

The City has developed a Minority and Women-Owned Business Enterprise Program to ensure full and equitable economic opportunities to persons and businesses that compete for business with the City of Tucson, including minority-owned business enterprises and woman-owned business enterprises.

The following remedies are employed by the City of Tucson to address marketplace discrimination against minority (MBE) and women-owned (WBE) businesses:

- Consultation with new or developing businesses
- Certification of minority and women-owned businesses
- Publication and distribution of a MBE/WBE Directory
- Notification of MBEs and WBEs of Invitation for Bids (IFB) and Requests for Proposals (RFP) relating to construction, procurement and professional services
- Holding of city construction project plans for use by MBEs and WBEs
- Development and execution of seminars

- Conducting outreach activities to recruit MBEs and WBEs into the city purchasing process, including workshops for small businesses and publications describing the city's purchasing process
- Providing assistance with purchasing procedures and policies
- Monitoring of purchasing efforts to ensure MBE/WBE access to the process

In 2005, the HOME program awarded primary contracts to __ minority businesses, while ___ minority or women-owned businesses were sub-contractors.

In addition, the City has encouraged minority participation in HOPE VI activities through a Section 3 Outreach Program. This program provides employment opportunities to low-income and project-area residents, and is supplemented by a commitment of funds for education and training.

3.4 INSPECTIONS OF HOME-ASSISTED UNITS

The City has developed a compliance-monitoring plan and has completed on-site monitoring and inspections of all completed rental projects. Monitoring efforts focus on ensuring compliance with affirmative marketing requirements of the HOME program. Monitoring will continue on a routine basis. The City has developed a complete HOME Program Policies and Procedures Manual. This manual includes the Monitoring Plan, as well as an Affirmative Marketing Plan.

3.5 AFFIRMATIVE MARKETING

This is a proactive strategy to reach the broadest market of eligible clients for a particular program or service. Both the City and the County endorse and implement affirmative marketing policies.

The City and County promote affirmative marketing policies through the following actions:

- Notifying the public, property owners, and potential applicants of the local affirmative marketing policy.
- Publishing program announcements in newspapers of general circulation.
- Publishing program summaries that are designed to solicit applications from eligible target groups
- Displaying the equal opportunity slogan and logo in all advertisements and announcements
- Translating program notices and information into other languages.
- Direct mailing translated (English to Spanish) program materials to Spanish speaking residents
- Direct mailing program material to organizations serving the handicapped.
- Requiring organizations participating in City and County contracts to practice the affirmative marketing policy in their advertising
- Assisting organizations to provide the necessary outreach to solicit applications from eligible individuals who may not apply without special outreach.

Placeholder for HOME match report

Placeholder for MBE/WBE report

4.1 EMERGENCY SHELTER GRANT (ESG)

A total of \$278,808 was available for projects funded by the City. Supportive Services is rated as a high priority in the Continuum of Care and received __% of ESG money. Essential Services received __% of the grant award, with Maintenance and Operations receiving the remaining __%.

Emergency shelter programs are committed to directing clients seeking shelter or a meal, toward more permanent solutions through the community's homeless services network. Lengths of stay in shelters are extended for those willing to take steps toward self-sufficiency.

4.2 ESG Program Match

Match of over \$2 million exceeded the requirements for this program. Sources of match funding are: Private Donations, Fees, United Way Grants, State DES and Judicial Grants, as well as Federal FEMA, Title XX, HHS, CDBG, VA and SSBG Grants.

4.3 ESG Project List

All contracts became effective on July 1, 2004, and agencies have until December 31, 2005 to expend funds. The majority of the agencies expended all of their funds within the fiscal year.

AGENCY NAME	SERVICE	CLIENTS SERVED	MAINTENANCE & OPERATIONS	ESSENTIAL SERVICES	PREVENTION	TOTAL GRANT*
Primavera Services, Inc.	Emergency Shelter					
Family Counseling Agency, Inc.	Case Management					
Travelers Aid Society, Inc.	Case Management					
Open Inn, Inc.	Shelter and Transitional Housing					
Salvation Army	Case Management					
Salvation Army	Emergency Motel Vouchers					
New Beginnings for Women and Children, Inc.	Case Management					
Our Town Family Center, Inc.	Outreach Services					
Esperanza en Escalante, Inc.	Shelter					
TOTAL						

^{*}includes carryforward

Placeholder for ESG Match

5.1 HOUSING OPPORTUNITIES FOR PEOPLE WITH AIDS (HOPWA)

A total of \$402,000 was available for programs that provide housing opportunities to people with AIDS. The city contracted with the Southern Arizona AIDS Foundation (SAAF) to provide the following services to people living with AIDS: Transportation, emergency rent/utility payments, eyeglasses and other adaptive devices, daycare, outreach and case management services. In addition, they provided funds for housing – identifying new resources and operating expenses for transitional housing units.

HOPWA – Positive Directions Project

A collaborative effort of Pima County (the grantee) and two project sponsors, The Southern Arizona AIDS Foundation (SAAF) and the City of Tucson. The project was designed to create a continual continuum of care for people who are low-income and HIV, and their families, by filling gaps in both housing and supportive services in the City of Tucson and Pima County. The two primary goals for this project are: 1) to increase independence through subsidized, supportive housing, and 2) to maximize self-sufficiency through intensive personalized services.

The rent subsidy program is an extension of an existing program that has been very successful in maximizing independence and encouraging self-sufficiency.

5.2 GRANTEE AND COMMUNITY OVERVIEW

The Arizona Department of Health Services semi-annual surveillance report released in June 2003 indicates that Pima County has a cumulative number of 1,779 cases of AIDS reported, with 959 of those persons deceased. Pima County has reported a cumulative number of 1,068 cases of HIV infection, with 90 of those persons deceased.

5.3 PLANNING AND PUBLIC CONSULTATIONS

The Tucson Planning Council for the Homeless (TPCH) is a group of over 40 non-profit agencies that assess the needs of and provide services to Tucson's homeless population. SAAF is a voting member of TPCH and actively participates in the Continuum of Care strategic planning process.

5.4 OTHER RESOURCES

No additional resources were used during this period.

5.5 COLLABORATIVE EFFORTS

The Southern Arizona AIDS Foundation is part of the Pima County HIV/AIDS CARE Consortium, which is responsible for the management of Ryan White CARE Act Title II funds within Pima County. SAAF also participates in the Southern Arizona HIV Prevention Planning Group is a member of the Tucson Planning Council for the Homeless, and takes an active role in the Continuum of Care Collaboration for planning and coordination of HUD funds in Pima County.

5.6 BARRIERS AND TRENDS

We are observing more stability in SAAF housing programs, in part due to the support provided by case management and the clinical case manager. We continue to see a steady influx of new clients accessing services at SAAF who need housing and as a result, the waiting list for housing continues to grow. SAAF continues to participate with the Tucson Planning Council for the Homeless and takes an active role in the Continuum of Care Collaboration for planning and coordination of HUD funds in Pima County.

We continue to experience a steady increase in the need for case management and client access to basic care services – many that are supported by HOPWA funding. In a comparison report over a three-year period about services provided through SAAF's case management, housing placement services, transportation, dental and optical care, show substantial increases in clients accessing these services. In SAAF's past fiscal year, 99% of clients assessed as high or moderate-need accessed support services along with case management.

As we look toward the next 5-10 years we are concerned about possible changes in Ryan White CARE Act funding that could affect our ability to provide supportive services in addition to the HOPWA housing related services provided in our community. The majority of clients require a mix of supportive services to support their ability to maintain housing and access medical care, and any limitation in funding for supportive services could be detrimental to both factors.

5.7 Accomplishment Overview

<u>Short-term rent, mortgage and utility assistance</u> - During this reporting period, 105 people living with HIV/AIDS and 69 family members were assisted with emergency rent, mortgage and utility payments. In each application for assistance, case managers worked with the client to assess their needs, create a budget and prepare a plan to avert future crises. The senior case manager reviewed each application and approved the plan before payment was made.

<u>Rental assistance</u> - Rental assistance subsidies are not provided under the terms of this contract. <u>Short-term supportive housing</u> - SAAF has housing units for clients who are at high risk for ongoing homelessness because of substance abuse and/or behavioral health issues. During this reporting period, 16 people living with HIV/AIDS and 1 family member lived in these units.

The clinical case manager works with clients prior to entering these short-term units in order to stabilize them, as frequently they have been living in crisis situations. Clients enter the short-term units, supported by the clinical case manager, developing a care plan and setting up treatment options in preparation for longer term housing in the transitional units.

The clinical case manager is a link to community substance abuse treatment facilities and works with clients in readying themselves for treatment and facilitating appropriate referrals for treatment. During this reporting year the clinical case manager worked with 90 people living with HIV/AIDS.

<u>Rehabilitation</u> - The renovation of the Glenn Street Apartments was completed June 30, 2003. Some of the expenses relating to this renovation were paid in this reporting period.

Twenty-five people have benefited during this reporting period from the renovations of the Glenn property.

<u>Units created through acquisition, rehabilitation, or new construction since 1993</u> - No HOPWA funds were utilized during this reporting period for adding additional units. However, HOPWA funds supported resource Identification in the previous year to complete the acquisition of 13 units of permanent housing for people living with HIV/AIDS. These 13 units are now being fully utilized.

<u>5.8 Support Services</u> - All clients of SAAF are eligible to receive case management. HOPWA funding through this contract supported 1.50 FTE case management staff with case management program time allocated to 413 unduplicated persons living with HIV/AIDS and their families.

Case managers assess client needs, work with clients on creating an individual care plan, identify barriers to meeting goals, educate clients about available resources, assist clients in accessing needed resources (including mainstream resources), provide prevention information and ongoing support and reassessment.

Direct support services funded through HOPWA during this reporting period include optical services for 189 clients, nutritional supplements for 96 clients, adaptive devices for 54 clients and transportation services for 390 clients.

Permanent housing placement services assisted 62 people living with HIV/AIDS and 30 family members with move-in assistance.

<u>5.9 Program Evaluation</u> - Measurable goals are identified in client care plans and these are regularly reviewed based on the clients' assessed level of need. Senior case managers review client assessments, reassessments and intake paperwork for the purpose of assigning caseloads and for quality assurance.

SAAF's client services programs are evaluated annually through a client satisfaction survey facilitated by SAAF's program and evaluation committee. 97% of respondents in this year's survey rated their overall satisfaction with SAAF services as good to excellent.

Through the HOPWA-funded Positive Directions contract with Pima County, SAAF is receiving technical assistance in order to develop internal organizational capacity to complete an outcomes study of SAAF's HOPWA programs.

An evaluation consultant from Pima Prevention Partnership worked with SAAF staff, providing training and assistance in developing a comprehensive evaluation plan for assessing the current status of housing clients and potential housing need. Logic models were developed and

evaluation questions and indicators were identified. The current goals established are to 1) increase client housing readiness of clients not in SAAF housing, 2) increase housing stability of clients in SAAF housing 3) assess housing need among SAAF clients 4) reduce the risk of homelessness.

The evaluation includes staff interviews, client interviews, focus groups with clients, satisfaction surveys and document review of waiting lists, readiness indicators, client goals and housing status. The evaluation process will establish baseline information by the end of the current contract. Specific goals relating to an increase or decrease in services will then be established.

Performance Chart 1

Type of Units:	Number of units with HOPWA funds	Amount of HOPWA funds	Number of units with Grantee and other funds	Deduction for units reported in more than one column	TOTAL by type of unit
Rental Assistance					
2. Short-term/emergency housing payments	98	63,268			98
3-a. Units in facilities supported with operating costs	15	21,141			15
3-b. Units in facilities that were developed with capital costs and opened and served clients	12	1,670			12
3-c. Units in facilities being developed with capital costs but not yet opened					
Subtotal Deduction for write	2				2
Deduction for units reported in more than one category	3				3
TOTAL	122	86,079			122

Performance Chart 2

Type of Units:	Estimated # of Units in Action Plan	Comparison with Actual Accomplishments
Rental Assistance	0	
2. Short-term/emergency housing payments	100	98
3-a. Units in facilities supported with operating costs	8	15
3-b. Units in facilities that were developed with capital costs and opened and served clients	12	12
3-c. Units in facilities being developed with capital costs but not yet opened	0	0
Subtotal	120	125
Deduction for units reported in more than one category	0	0
TOTAL	120	125

6.1 PUBLIC PARTICIPATION AND CITIZEN COMMENTS

The City of Tucson and Pima County conduct the Consolidated Plan planning and reporting processes jointly as a HUD approved Consortium. Therefore, the goals and accomplishments reflected in the Consolidated Plan and CAPER encompass activities and funding received by both entities. The development of these documents incorporates a public participation process. Public meetings are held to solicit input on the use of federal entitlements and there is a public comment period for citizens to evaluate and comment on both draft documents, the Consolidated Plan and the CAPER.

The public comment period for the 2005 draft CAPER was September 1, 2005 through September 15, 2005. The City made the CAPER document available to the public during this comment period. No public comments were received on the draft CAPER.

Placeholder for Az. Daily Star Ad

7.1 INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM (IDIS) REPORTS

The Integrated Disbursement and Information System (IDIS) Reports are available at the City of Tucson Community Services Department, 310 W. Commerce Park Loop, Tucson, Arizona.

IDIS REPORTS

- Summary of Community Development Accomplishments
- Summary of Consolidated Plan Projects
- Activity Summary

Citizens wishing to review the reports, or who are in need of technical assistance, can visit the Community Services Department or contact the office at (520) 791-4123. Office hours are 8:00 a.m. to 5:00 p.m., Monday through Friday.